Accelerating Value Creation

Toho Titanium's Management Resources as of the end of March 2023

For 70 years, The Toho Titanium Group has steadily strengthened its management resources through the power of people and technology. This capital, which forms the basis of growth, is the source of our group's competitive advantage and enables us to achieve sustainable improvements in corporate value.



Financial

Capital

Total Assets

111.429 billion yen

Net income-to-equity ratio (share capital)

Market Capitalization End of FY2021 → End of FY2022

Net sales

End of FY2021 → End of FY2022

Financial foundation supporting our business

Our Group is constantly reviewing its financial portfolio to optimize it for each business area, and strives to maintain a sound financial structure. We aim to achieve our medium-term goals for 2025 (ROS of 11% or more, ROE of 13% or more. ROIC of 7% or more, and dividend payout ratio of 25-30%) and improve shareholder returns.

Human Capital



Number of employees (consolidated)

Female Recruitment Rate

New University Graduate Retention Rate (past 5 years)

Human resource foundation with diverse attributes that implements solutions to social issues

We strive to ensure security, safety, and health in the work environment. We also take steps to ensure that employees can work with fairness and motivation. We will also increase the number of female managers and foreign managers, and create a work environment that places importance on diversity and inclusion.

Manufacturing Capital



Number of Production Sites

h

Domestic: 5 / Overseas: 1 Chigasaki/Wakamatsu/Yahata/Hitachi/ Kurobe/Saudi Arabia

Amount of Capital Investment

6.496 billion ven

High-quality manufacturing and production sites expanding domestically and internationally

Our Group strives to manufacture products with a constant focus on stable production of quality products. By operating multiple production sites, including those overseas, we have established a system that meets the needs of all regions. In FY2023, we are beginning to consider factors including location, in order to proceed with the next capital investment plans for each business division.

Social Capital Relationship Capital

External

Evaluation

471



Years since Establishment

years as of August 20, 2023

Number of Countries for Overseas Sales

Titanium Division / Catalyst Division / Chemicals Division

8/9/6

Number of Countries from which Raw Materials are **Procured**

Stability and trust from stakeholders and building a sustainable supply chain

The stability and trust that come from continuous operations make it possible to expand our business globally. We have built a supply chain based on relationships of trust with a diversity of customers and suppliers. We will also aim to coexist and co-create with external partners in developing new markets.

Natural Capital

Selected as a constituent of the ESG investment index,

"FTSE Blossom Japan Index", for the first time

FTSE Blossom

Japan Sector

For the first time, we have been selected as a constituent of the FTSE Blossom Japan Index, a representative ESG index adopted by Japan's Government Pension Investment

Fund (GPIF), one of the world's largest institutional investors. (June 2023)

FTSE Blossom

Japan Index



Energy Usage (electricity/annual)

473,570 MWh/year

Water Usage (Annual)

2.343 million m³

Intellectual Capital

A "Gold" rating in

the EcoVadis

Sustainability Survey

'Gold" rating in the sustainability

evaluation conducted by EcoVadis

Our company was given a

(HQ: France). (July 2021)



Number of Patents Held

Research and Development Expenses (annual)

Reducing environmental impact through efficient use of resources

Recognizing that all resources are limited, we strive to reduce our use of resources by promoting resource conservation, reuse, and recycling. In addition, we are promoting the introduction of CO₂-free electricity and carbon-neutral city gas, while setting targets for reducing GHG emissions through titanium smelting and working to reduce environmental impact throughout the value chain.

Proprietary technology and technological foundations that lead to new business creation and expansion

As part of our business strategy, we are promoting our proprietary technology and research. We will establish a New Materials Division in FY2023. WEBTi, a porous titanium material. is a revolutionary new material that combines the characteristics of porous metal materials with titanium, which has advantages such as high corrosion resistance. Following this, we are also focusing on developing new materials.

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