

Rebuilding "Vision for 2030"

Beyond Expectations! "BE2030"

In May 2023, The Toho Titanium Group formulated "Vision for 2030" and the "FY2023-2025 Three-Year Medium-term Management Plan." This year marks the 70th anniversary of our founding, and with the aim of becoming a 100-year company, the next major milestone, we are committed to sustainable corporate management and social contribution from a long-term perspective.

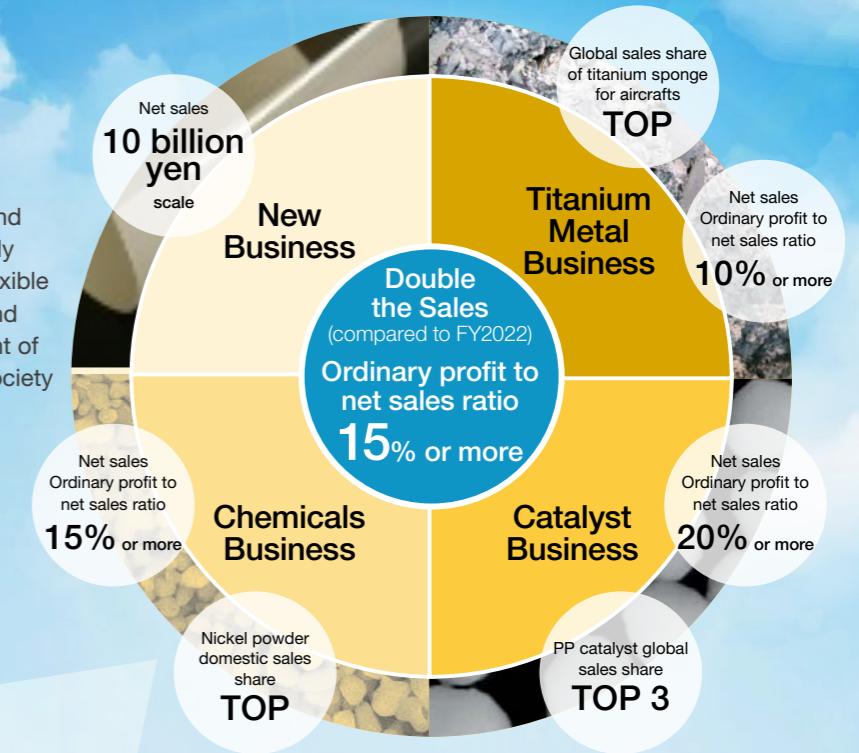
With this concept in mind, we announced our vision of creating advanced materials and technologies, becoming a highly profitable company that is flexible to environmental changes, and contributing to the development of a highly recycling-oriented society.

Under the slogan of "Beyond Expectations" of all stakeholders surrounding our group, including employees and their families, customers, business partners, shareholders and investors, corporate management and all employees will work together as one, by aligning our vectors.

Create advanced materials and technologies, become a highly profitable company that is flexible to environmental changes, and contribute to the development of a highly recycling-oriented society

Catchphrase
**Beyond Expectations!
"BE2030"**

Vision for 2030



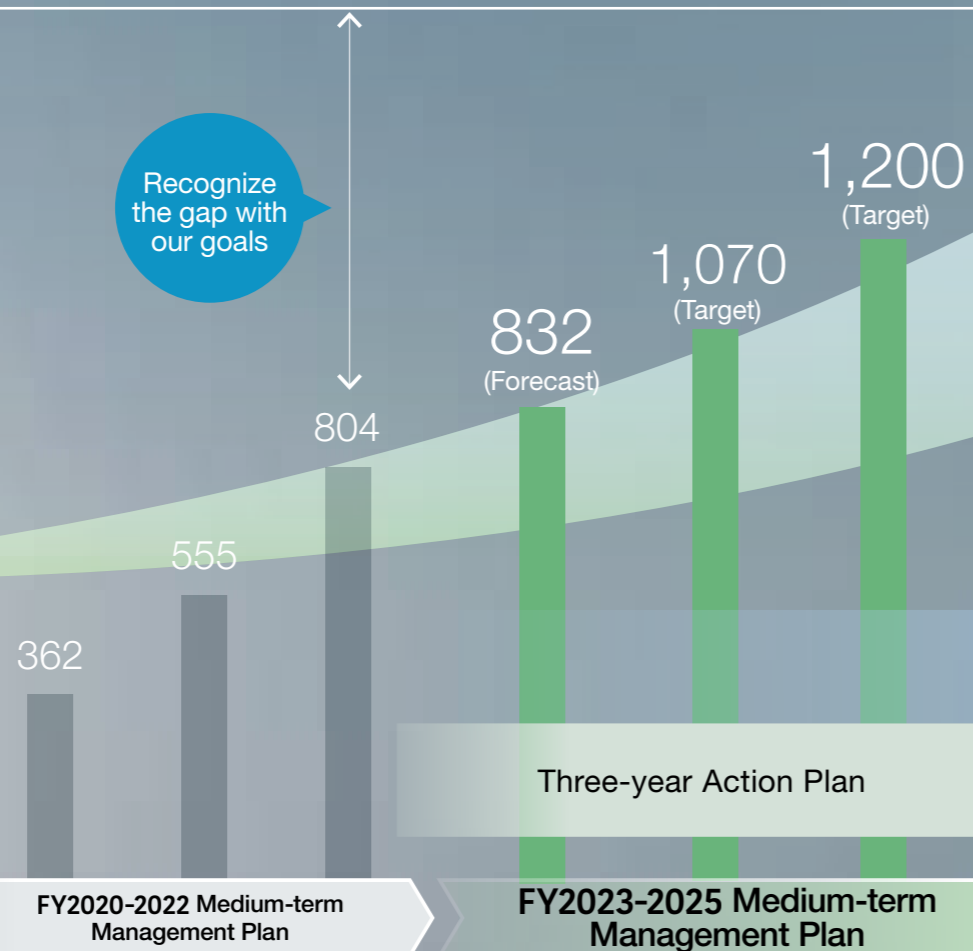
Net sales progression
(in hundreds of millions of yen)

1,700 (target)

Planning Perspective

1. Clarify and quantify our goals
2. Recognize the gap between the current status and the 2030 target
3. Develop a catch-up strategy to close the gap
4. Incorporate the three-year action plan into the FY2023-2025 Medium-term Management Plan

Recognize the gap with our goals



Net sales (compared to FY2022)	Ordinary profit to net sales ratio (ROS)
Approximately 2 times	15% or more
Net sales	170 billion yen
Ordinary profit	25 billion yen
ROS	15% or more
ROE	10% or more
ROIC	10% or more
D/E ratio	Less than 1.0 times

Catch-up Strategy

Three-year Action Plan

FY2020-2022 Medium-term Management Plan

FY2023-2025 Medium-term Management Plan

FY2026-2028 Medium-term Management Plan (planned)

FY2030