Materiality dentifying

Management strategies from an ESG perspective

The Toho Titanium Group will contribute to the development of a sustainable society by strengthening ESG initiatives and realizing solutions to various social issues through corporate activities.

We aim to be a company that is trusted by

all stakeholders, including shareholders and

investors, and strive to disclose information.

Our Group strives to provide products and

continue receiving the trust of our customers.

purchased goods that meet the standards

our Group conducts material procurement

activities with the aim of building relationships

of mutual trust with our business partners and

of "quality", "cost", and "delivery time",

services that prioritize quality in order to

satisfaction by accurately understanding

customer needs and continually improving

We also strive to improve customer

building better partnerships.

At the business sites of our Group in various

locations, we are working to revitalize local

communities and support the generations

citizens, while striving for harmony with

who will lead the future, so that we are able

to develop together with society as corporate

everyone as members of the local community.

our products and processes.

promptly, appropriately, and fairly, and to

proactively disseminate information.

STAKEHOLDER ENGAGEMENT

Stakeholder Expectations/ Interests (Examples)

- · Improvement of corporate value
- Suitable stock price
- Stability of financial foundation
- Increase in ROE and ROIC Profit improvements
- Safe operations
- Promotion of ESG, SDGs
- Providing timely information
- Provision of high-quality products and services
- Stable supply, thorough supply chain management, legal compliance
- Promotion of environmental load reduction
- Capital investment
- Safe operations
- BCP compliance
- Fair price
- · Fair, just, and transparent transactions In order to achieve the procurement of
 - · Thorough supply chain management and legal compliance

 - Promotion of environmental load reduction

- Business continuity

- Co-existence and co-prosperity with the local community Contribution to regional development
- Safe operations
- · Promotion of environmental load reduction
- Disaster prevention response

- Dialogue with local residents Interacting with local citizens through plant tours and soccer
- Distribution of information through news releases
- Notifications and reports to government agencies
- Contributing to reducing environmental impact and CO₂
- · Building a response manual for accidents and disasters
- Community contribution activities such as participation in community-specific events and volunteer activities
- Delivering the President's message during New Year's
- ceremonies, and other events
- Distribution of information through company newsletters and
- Holding Group management meetings
- Consultations with labor unions
- Operation of compliance hotlines
- Maintaining the work environment Ensuring welfare benefits

Important Value Co-created with Stakeholders (examples of value provided)

Promotion Structure

ESG Promotion Subcommittee

- Stock price improvement
- Stable dividend
- Providing sustainable products, technologies, and services
- Improving ESG ratings
- Dialogue with business partners and local communities
- Daily communication through Sales Department Display at exhibitions

Holding a regular general meeting of shareholdersHolding a briefing session for investors

Conducting factory tours for individual investors

Distribution of information via website, etc.
Distribution of news releases through mass media

• Publication of business reports, Integrated Reports / CSR

Conducting individual IR meetings

Opportunities for

Communication

reports

Basic Policy

value over the long term.

Based on our Group's Management Philosophy, our basic

policy on management is to work toward solving social issues involving the company and our stakeholders by engaging in business activities from the perspectives of the environment (E),

society (S) and governance (G), so that we can contribute to the sustainable development of society and enhance our corporate

- · Explanation through company introduction videos and
- Distribution of information via website, etc.

Procurement of product materials, supplies, etc.

• Implementation of quality audits, process audits, etc.

Initiatives to reduce environmental impact and CO₂ emissions

• Participation in the White Logistics promotion movement

- Distribution of news releases through mass media
- Contributing to reducing environmental impact and CO²

Initiatives to eliminate antisocial forces

- Stable operations through process and logistics management
 Ultra-fine nickel powder Plant No. 5 scheduled for completion in FY2025
 Increasing titanium sponge production capacity by 3,000 tons per year to be completed in

· Ensuring quality by conducting quality audits of raw material suppliers

- WEBTi® new plant scheduled for completion in FY2025

Improving trust through regular engagement with customers through sales activities

Expanding awareness of our products and technology through exhibitions related to our products and technology

• Improving customer satisfaction by transferring the maximum possible load during product

- Fair business transactions through the execution of sales contracts,
- Avoiding procurement risks by purchasing multiple raw materials
- Stabilizing business through sustainable transactions
- Continuing to conduct regular supplier quality audits
- CO₂ reduction during product delivery
- Optimization of prices commensurate with manufacturing costs
- Coexistence with business partners
- · Continued expansion of the supply chain
- Improving trust from local communities
- Promoting understanding of safety and security through plant tours for local
- CO2 reduction during product delivery
- Ensuring safety and security and business continuity in the event of an accident or disaster
- Dialogue with local communities Efforts to reduce environmental impact
- Acquisition of ZEB certification at Chigasaki Plant

- Improving the work environment under the policy of putting safety first
- Employee health management through medical examinations and mental health care
 Sharing Group intentions by disseminating business status and policies to all employees
- Negotiations and discussions held every month on various management topics and employee
- working conditions
- Improving the ratio of women in management positions and the rate of men taking childcare leave
 Improving communication through domitories, company housing, various events, recreation, etc.
- Improving the workplace environment by conducting employee satisfaction surveys
- Improvement of motivation and individual ability through introduction of posting and transfer

0 0 Employees

Shareholders

and Investors

Customers

Business

partners

Local community

& society

Our Group respects the individuality of each employee and strives to develop their abilities. At the same time, in order to create an attractive work environment, we are implementing various human resources systems, including support for work-life balance and promotion of women empowerment, as well as measures to actively develop human resources who will pave the way for the future of our company.

- A work environment where one can work energetically (health, respect for human rights, equal opportunities, ensuring rights to working conditions based on laws and regulations)
- Utilizing a wide range of human resources (diversity & inclusion)
- Promotion of environmental load reduction
- Improvement of education, welfare, and other various systems

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